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## Japanese investigators raid

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## Belgrade's political shake-up fails to meet expectations












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In September, TSB Trust
Company opened their new Company opened their new operation in Gwent.
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## EUROPEAN NEMS

Sandoz warns Swiss over environmental delay to plant Ey Petor Marah in Baste



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## EC boom paving way for 1992, says Commission

## Another year of expansion seen for French economy By tin Davideon in Paris

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## Italy balks at Brussels deadline for steel closures

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## Gandhi criticises policy on import substitution



Indian workers to get Sri Lankan citizenship
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China watches an elegy to reform on TV
A provocative television series has found a new audience，reports Colina Macdougall



## Afghan Politburo sackings

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By Our Forelon Staf
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## World bankers hold fire on riot－hit Algeria＇s credit standing


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## The MOTOR-CAR of TOMORROW The MOTOR-CAR of TOMORROW

Back in 1981, our designers had a vision of the car of the future.

A car which would boast an array of features straight from the pages of a $1950 \mathrm{~s}^{\prime}$ science fiction annual.

Seven years on, the future has become the present. And we have built that car. The newis Vauxhall Cavalier.

## 

We began by utilising the most sophisticated technological hardware we could lay our hands on.

The Cray Supercomputer, the same computer that helped perfect the Airbus and guide 'Stars and Stripes' to victory in the 1987 America's Cup.

When we designed the body of the Cavalier, we asked the computer to solve 4.8 million separate, complex equations. It set about the task at the rate of 11,429 per second.

And we finished with a body whose drag co-efficient of a mere 0.29 is unbeatable in its class.

We have modified and improved the Cavalier engines
 Nowhere more so than on the 2.0 litre fuel-injected model, where we have installed the Bosch ML4 Motronic Control system Using an on-board microcomputer, it continually analyses and monitors all of the engine's vital functions, keeping the car in perfect tune, all of the time. Remarkably, this allows the Cavalier to marry miserly fuel consumption with astounding performance.

The SRi for example can go from 0.62 mph in 9.5 seconds, has a top: speed of 128 mph yet still manages. to squeeze out 47 mpg at a steady 56 mph .

Allied to this, servicing times are lower than its major rivals.

The 1.6 for example needs only
5.6 hours of routine maintenance over a

36,000 mile or 2 year period (whichever comes first)
And in these environmentally aware days all Cavalies are capable of running on both unleaded, and leaded fuel.

## TMRAMESMESESMDN.

Should you choose a manual car, every model comes with a 5 -speed gearbox as standard And for the 4 -speed automatic we have developed our mos advanced transmission system ever.

At the touch of a button you can completely change the character of the car.

The 'Winter' setting for instance is designed to provide smoother and safer starts in snow and ice.

It automatically pulls away in 3rd gear, which helps eliminate wheelspin.
'Economy' will give you the most fuel-efficient ride.
And 'Power' allows the engine to rev higher in each gear giving you really punchy acceleration.

## 

The new Cavalier range even has a four-wheel drive model.
The benefit of four-wheel drive is greater traction. The beauty of our system is that it decides exactly how much you need.

Take a run at a steep hill covered in ice or snow and you get power to all four wheels.

Brake hard and it automatically disengages from 4WD to 2WD.
. This gives you the advantage of maximum stability

## even under extreme braking conditions.

## 

We have fine-tuned the suspension system on all our models, making the new Cavalier handle even better than its predecessor.

And for the 4WD model, wetve also developed a new independent rear suspension unit.

Based on the widely acclaimed Advanced Chassis Technology used in the Carlton and Senator, the new system for the Cavalier will give you superb roadholding in all
 conditions.

In an emergency, its greater stability will help steer you in a


We complement this system with ABS as an option on every model, including the 1.4 .

In. $x^{2}$ In the new Cavalier, you'll be as comfortable behind the wheel as the car is on the road.

We've improved the design and appearance of the instrument panel.

The Hatchback boasts more leg-room than its competitors, and both Saloon and Hatch also have a larger boot with a more convenient low loading height.

Electric windows, where fitted, are equipped with an anti-pinch sensor which actually retracts the window at the slightest Fresistance, thus preventing even the littlest of fingers from

## being trapped.



There is a new ventilation system I which will defrost the entire windscreen quicker than any of its rivals. Even at $-20^{\circ} \mathrm{C}$.

All models from $L$ upwards ane fitted with a sunroof and a powerful six-speaker security-coded stereo system.

And on 2.0 litre models we've included power steering and disc brakes all-round as standard.
 SEFPURTITY Should this make the Cavalier just a little too desirable for its own good, we've designed Deadlocks, a revolutionary new central locking system for the $L$ model upwards. This automatically disconnects the locking buttons, which in turn keeps the doors locked even from the inside should the windows be smashed.

## 

We have created the most advanced car in its class on the road today,

But however much we blind you with science and statistics, the only way you can truly experience the new Cavalier is to test drive one yourself.

For its story is one that cannot be told using words alone. For more information ring 0800555000.


## Britain cool on Argentine offer of Falkland talks

By Robert Graham, Latin America Editor
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Alfonsín confirms May date for presidential poll By Gary Meed in Buenos Air




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## AMERICAN NEWS

repayments next year By Ruchard Jol
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## Mexico faces Sobn loan A deficit in serious analysis <br> \$6bn loan



## Dukakis launches fight to get back into the race


















[^1]BECAUSE BETTER COMMUNICATIONS NETWORKS HELP KEEP YOUR BUSINESS IN FRONT.


## Moscow plans review of joint venture rules <br> By Orenth Peol in Helsink












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Lir Znamenski

## Royal Ordnance in Brazilian agreement

By Lymton Mecialn

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End to EC Oiling the wheels of business with Iran steel import curbs urged By ilcec carnett THB Phassing out of Ampothe furupean Commarity
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Scheherazade Daneshku looks at postwar Tehran＇s growing use of countertrade

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Future of Belfast shipyard Lawson emerges from his dark summer
in doubt as bid talks fail

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Simon Holberton anticipates an upbeat assessment of the economy


## London and

## Moscow

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London life merger plan is approved y Nick Eunker

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## Agreement near in talks on public spending By Paikr Rudath, Political Editior <br>     




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| Banque de Gestion Privee, Geneva Banque Pariente, Geneva |  | and all over the world through its majority shareholder, The Sumitomo Bank, Ltd. |  |

## HAVE YOU CHECKED STOCK MARKET CONDITIONS LATEEY?



As you can see, things are looking good on quite a number of fronts. Of course, no-one can say for certain what will happen in the future. isut with many obseroers confzdent the present climate mill continue, the outlook for stocks and shares is far from dull.

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It specialises in companies showing particularly good signs of expansion. The scope of investment covers Europe, North America, Britain, Japan and Australia.

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To invest in our Global Income Fund or our International Equity Fund, you can start with as little as $£ 1,000$ or US $\$ 1,500$.

The price of units and the income from them can, of course, go dozon as well as up; you should regard your investment as medium to long-term.
With Barclays Unicorn International, however, you'll be safe in the knowledge that your money is in good hands.

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## UK NEWS

Top three securities firms gain business in year after crash



How UK Investiment Institutions rank


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BIRMINGHAM INTERNATIONAL MOTOR SHOW
AWD truck group plans
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## Ecosse unveils first sports car

By John Grintiths'





## Development schemes agreed for urban areas

 By Hazel Dutly PRIVATESSECTOR enterprise day by Brit amhounced y yester-ment as the litian Developmentoving latitain's -urban areas.
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Ward given final appeal over $e 5.2 m$ repayment

 By Raymond Hughes, Law Courts Correspondent






## Wind and wave power unable

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## Appeal court

 rejects plea over opera house plans By Rlctiard Evana THiR CONTROVERSIAT E100m by the Royen Opera House in Appeal Toorrt rejected clatms by he Covent Garden Community
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UK shoe shops

## Taking steps towards a well heeled image

Alice Rawsthom and Mageie Uny on

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Accentuating alternatives
Philip Rawstorne on the selling of Girobank thatement













#### Abstract

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## TECHNOLOGY

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## Where DIY is the best way to acquire a computer

Edward Mayo looks at the difficulties facing technological enthusiasts in Czechoslovakia

Alan Cane describes how British software is helping Hungarian industry to modernise
Changing the minds of manufacturers



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## Plessey and Fisons in

 biosensors project by Gootroy ChartlathARTS

## Die Fledermaus



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## Beethoven's Tenth

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ARTS GUIDE



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## SIEMENS



# A new Measure of Progress: Siemens Megatechnology 

Megatechnology is today's driving force I microelectronics. It is the standard against which all future progress will be nicalîinnovation or price competitiveness. Megatechnology is herel State-of-the-art production techniques allow for submicron devices to be produced with unprecedented rellability. The Megabit components on a chip only $45 \mathrm{~mm}^{2}$ with capacity to store the contents of 64 typed pages - about haff the text of a smabl ovel. Such progress in hew dimension hectnology, but has only been mechieved after considerable financial and human resource expenditure involving tochnical development, advanced. fabrication engineering.
Siemens is the only European mantfacturer of 1 Megabit DRAMs, yet development is well advanced for the next genera wolving even smatier scales of integre tion. This chlp - with sufficient capacity to tore an average-sized ion by next year.
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FINANCIAL TMMES THURSDAY OCTOBER ZO 1988

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David Thomas, recently in the
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 Pens poised for glasnost




BOOK REVIEW

## A man ahead of his time



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# FINANCIALTIMES <br> Thursday October 201988 

## Modi empire threatened by feud

David Housego examines the dispute upsetting Indian businessmen

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British Gas pricing attacked by
Monopolies Commission

## By Max wilkinson and Maurice Samuetson in

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Suicide car bomber kills 7 Israeli troops


## Irish groups face UK broadcasting curb


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Brussels not to backdate bank pacts

## Continned from Page 1

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THE RISK BUSINESS


Healey\＆Balker：
the Power in Investment


## LEGAL PROFESSION 2

Patricia Wynn Davies on the advantages of smaller or provinclal solicitors' firms

## 'They'll come round in half an hour'







Few medium-sized firms belleve that the market they have cornered wIII do

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IN-HOUSE LAWYERS

## When one client is calling the tunes






The globalisation of the world automotive industry is entering a new era as the major producers seek to
gain a competitive edge on their. rivals by establishing: a worldwide soutcing network for vehicles and: components, writes Kevin Done, Motor Industry Correspondent But current sales buoyancy belies the:. problemis of trade and structural adjustments which lle ahead

## The eye of the storm

##  More cars are being sold then growing share of the woil

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## Word motor vehicle production <br>  The Motor Industry


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## THE NEW PEUGEOT 405 ESTATE. MORE ROOM TO BREATHE.

Wide, open space. Sometimes just the sight of it can take your breath away.

So why should a car that offers you more space be boring? It shouldn't. But more often than not, it is.

The new Peugeot 405 Estate isn't boring. Because itgives youall the style, performance and sheer driving pleasure you'll get from any Peugeot 405.

How? By intelligent, careful design
Take the car's aerodynamics. Long
hours in the Pininfarina wind tunnel have given the 405 Estate one of the lowest drag factors of any estate car in its class. What's more, it's built on exactly the same wheelbase - and has the same exterior dimensions as the 405 saloon.
The result? The 405 Estate simply looks and feels right. Instead of the clumsiness of so many estates, you can enjoy the handling and performance of a saloon car. The top-of-the-range

GTX 19 model, for instance, will take you from 0 to 60 (space permitting) in 9.9 seconds. Very bracing.

But if yourre worried that all this may have been achieved by sacrificing load space, breathe easy. The 405 Estate isn't a hatchback pretending to be an estate. At nearly 58 cubic feet, the 405's load space is as gener ous as you could wish for-in fact its wider than that of any of its major competitors.

When it comes to equipment, youn find the 405 offers as standard many features you'd pay extra for on other estates. There are still plenty of choices though Between petrol and diesel engines for instance Manual and $O$ automatic gearboxes And be tween 4 different trim levels $\qquad$ $+$
But whatever your choice, you can be sure of one thing Yount have bought an estate car and a driver's car.

All in one breath



PROFILE ROVER GROUP

## A return to profit

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The UK motor industry appears in better shape than for many years past but．
Booming home demand sucks in imports


| United Kingdom passenger car registrations |  |  |  |  |  |
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## IMPORTANT

Subaru，our first imported brand，is now established as the world＇s favourite four wheel drive with over 2 million sales．

## MPETUS

The Isuau Trooper，from Japan＇s longest established car： manufacturer，sold more in its launch year than any other imported 4WD make


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\author{

## iMPACT

 <br> Hyupudai，one of the fastest growing car imports on both sides of the Atlantic，sold nearly $\mathbf{1 0 , 0 0 0}$ in the UK in $198 \%$}


## MAGINATION

The success of our three complementary marques says much for our brand of marketing and management． Naturally，it＇s supported by our own parts and service organisation supplying a comprehensive dealer network． But our business interests are far more diverse，involving growing property investment，development and construc－ tion companies，a financial services company and a portfolio of leasing assets．And we＇re keeping a weather eye open for opportunities in other growth areas．

## MPRESSIVE

In 1977 International Motors had a turnover of E1million． Today，the I．M．Group has developed to such an extent that the annual figure has topped $£ 100$ million．In the same
 period turnover per employee went from $£ 18,000$ to $£ 600,000$ ．


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## When one client is calling the tunes





Haden gives the complete picture for fully integrated automated paint finishing and materials handing systems. More than sixty years of integrated experience is the key to the success of the specialised Haden companies that together ensure technical innovation, skilfful project management, cost-effectiveness and on-time completion. Haden Drysys leads the world in design and construction of environmentally engineered industrial paint finishing systems, with its special emphasis on pollution control and energy conservation especially in the Automotive Industry, Close liaison is maintained with sister company Haden King, a world leader in stete-of-the-art conveyor techniques, with the broadest range of overhead

Haden Drysys international Limited

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and floor conveyor systems marketed by any one company
Haden Automation provide unique experience in the tomotive Industry in real-ime industrial systems and controls. Haden Tectnology integrates the Group's industrial project management and engineering skills to undertake multi-discipline turnkey projects.

Together we have the capability, resources and international experience to meet industry's needs today, and in the future.

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## Love affair grows stronger



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|  |  |  |  | Saum |

## Poised for a build-up



simple as the cars are complex. Its radical engine was married to just as radical a chassis; and it became
 an instant classic. At reconfirmed the margin of Mercedes-Benz design and engineering superiority.

Today, the cars are even more complex, and those design and quality control margins are still there -and just as wide as ever

## Mercedes-Benz

 or trustworthy. Durability testing, to destruction, over years of development, has forged petrol and diesel plants of unmatched reliability and smoothness. Every Mercedes-Benz engine brings to its $\because \quad$ ness. Every Mercedes-Benz engin brings to its millions of miles of punishing work on dirt roads, motorways and test beds.

A case in point is the light-alloy V-8 engine block. A revolutionary low pressure casting technique was chosen over more traditional methods favoured by other manufacturers. Years of exhaustive research and development have produced a non-ferrous alloy block of uniform density, with silicon crystal cylinder linings, that matches the strength and longevity of cast Iron - but is up to 40lbs llghter.
line experience before promotioṇ

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& \text { Econsidered And there are } 5310
\end{aligned}
$$


their demands uncompromising. The
production line moves no more quickly than the quality control inspectors allow. No matter how minor the fault, the entire prodüction line will be halted if it is not rectified. It is the toughest production regime there is.

## $\therefore$ They Relyón Craftsmen

You could be excused for thinking, these days that

tonornow's classic? . the skills and seasoned
discrimination of 50,000 craftsmen complement mechanical precision. Robots work more quickly and to a higher degree of accuracy than is humanly possible But that is only half the story. There is no substitute for the eye of the craftsman. Choosing the right grain of wood; selecting and matching the fine leather hides; ensuring every important body weld is smooth enough for the paint shop: none of these tasks can be entrusted to a mere robot

## Engineered like no Other Car In THE WORLD.

Thoroughness and quality control vigilance, above all else, ensure that every car is fit and ready to satisfy the most discriminating customer.
A small example: even when a computer
has decided that exactly the right amount of wax solution has been injected into body what section cavities to ensure anti-corrosion protection. an inspector double-checks the wax application by inserting not your conventional a specially designed endoscope into the most seemingly inaccessible crevices. And only Mercedes-Benz. surely, uses ground walnut husk powder and oil as a mild abrasive with which to clean and polish the interior of newly machined gearbox casings.

Undeniably, today's Mercedes-Benz is indeed a more complex car, an even more thoroughly engineered and innovatively designed car, than its predecessors, but it is also reassuringly safer, more practical, less demanding to own and easier to drive, than ever before.

MOTOR INDUSTRY 8

The two top manufacturers stage a recovery

## A French renaissance

| IT HAS been a golden year for the French car industry. Sales have been buoyant and prott |  |  | ties pledged not to support financially in the future the tate car |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
| have been flowing in the cof- |  |  |  |
| New registrations this year |  |  |  |
| record of $2,105,000$ cars and rise to around $2,150,000$ or perhaps |  |  |  |
|  |  |  |  |  |
| even more. France's two big car manufacturers will bott |  |  |  |
|  |  |  |  |  |
|  |  |  |  |
| FFr6.7bn and probably more, |  |  |  |
|  |  |  |  |  |
| group will confirm its financial |  |  |  |
| ${ }^{\text {recovery }}$ with net |  |  |  |
| It is a dramatic contrast to the situation of barely four or |  |  |  |
|  |  |  |  |  |
| ine years ago. The French car |  |  |  |
| of a prectipice. The private Peur- |  |  |  |
| avoid going bankrupt and Ren- by further inve anlt was swimming in a sea of gronp's existi |  |  |  |
| redernment its sole share The more recent recovery at with a profit of FFr3.7bn after apporval for a modifiea Ren- |  |  |  |
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| sstrial headache mamental |  |  |  |
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| workforce and the integratioo |  |  |  |
| trial plants. Tha launch of |  |  |  |
| highly successful new models one of the conntry's most Renault passing in the street more dificuit because the pri. |  |  |  |
|  | ers to put an end to the fim |  |  |
|  |  |  |  |
|  | and restructare the-compa |  |  |
| consolidated the private ing restructuring programme, succeeded to reduce its indebt- The Renault debt plan nego group's recovery. The group is cutting back the worsforce of a diness from FFrr5bn at the tiations also coincide with |  |  |  |
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| Remauit around its core car by comparison to the state |  |  |  |
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|  |  |  |  |  |
| remarkable comeback, has now and the production break even debv reier programme from dhe ify as "Exropean made cars |  |  |  |
|  |  |  |  |  |
| geme No 1 in Europe by 1992 and the demystification of Ren- "Tha Renault debt relief plan, a result, the UK spars that the |  |  |  |
| 1 l | anit as a social laborator |  |  |
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| Mr Ragmond Levy, a former both with the private Peugeot ${ }^{\text {a }}$ |  |  |  |
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| declining next year and in Eif-Aquitaine oil group who mission a plan which linked local content for Uk-brilit Jxpa- |  |  |  |
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| peogeot's production is proilcy of recentring Henanlt into an ordinary company or tough and tense- |  |  |  |
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## Not everyone is going to like the way our Prima Turbo Diesel performs.







PROFILE: JACQUES GALVET
Peugeot aims high





Paif Bothe

## Sweden's two big car makers put pressure on their government

## Fighting off the Japanese

[^2]

# CITROËN BEAT RECORD 1987 IN FIRST 8 MONTHS 1988! 

1988 will be another record year for Citroën. Our sales in 1988 to date, are already in excess of the total for 1987. An all time record in itself. A fantastic achievement by any standard. We are now well on our way to rewriting the record books; with estimated sales
of over 70,000 for 1988 . of over 70;000 for 1988.

Living proof of the strong and planned consistent growth that: has kept Citroën Britain's fastest
growing major manufacturer for
the past' 3 years. And its not
just volume that's grown. Our
dealer composite is increasprofitability figures.

So, if you recognise a good
investment when you seeit, contac
Robert Hazelwood, Citioen UK, Dealer Franchising Manager

You'll be glad you did.

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Strength of yen and tough competition is making it harder to export

## Japan looks to its own backyard






World motor manufacturers $\qquad$






 increases. for Despite prive price
nion domes
tic demand has been booming
stimulated by eover measures to cot government
external surpluses. In the tirs
exty





Japanese car factories in US set to step up output by 30 per cent

## ‘Transplant’ production increases


 Mome on stream.
In July Toyota added a news
facility at Georgetomn, Kew.
ucky and here was a Septem-
 shi/Chrysler operation
With this expanding base,
Japanese output in the US
Jooks set to advance by



## Industry's structure poised for change



## Reacting to trends at home and abroad

## TOYOTA WOULD LIKE

 Whtwnte ONCE AND FOR ALL. 1.THE LOWEST LEVELS OF ATMOSPHERIC LEAD CAN PRODUCE HARMFUL EFFECTS ON THE ENVIRONMENT AND IN HUMANS.

THESE EFFECTS ARE MOST OBVIOUS $\operatorname{IN}$ CHILDREN.
(THE YOUNGER THE CHILD, THE GREATER THE DAMAGE).

TO HELP KEEP OÜR CHILDREN FREE FROM HARM, SHOULD WE NOT FUEL OUR CARS WITH PETROL THAT IS FREE FROM LEAD?

ALL TOYOTA CARS ARE DESIGNED TO PERFORM IMPECCABLY ON UNLEADED PETROL,

WITH, WHAT IS MORE, NO EXTRA COST OR CONVERSION. (A RESULT OF OUR DEVOTION FOAULTVALVE TECHNOLOGY)

INDEED, SUCH IS OÜR DEDICATION TO THE CAUSE OF CLEANER AIR, THAT ONE OF OUR LATEST MODELS, THE CELICA GT-FOUR, RUNS EXCLUSIVELY ON LEAD-FREE FUEL.

YOU MIGHT NOT ALWAYS FIND IT CONVENIENT TO FILL UP WITH UNLEADED.

BUT AREN'T OUR CHILDREN WORTH GOING OUT OF THE WAY FOR?




The US: despite much good news, says Anatole Kaletsky, Wall Street still rates car makers' shares as if a slump were imminent

## Anxious eyes on the economy and the Japanese


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China: Lynne Curry on a sector spurred by buoyant demand


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World car production forecasts
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| World car production forecasts |  |  |  |  |  |  |  |
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| Frgures in 60008 |  |  |  |  |  |  |  |
|  | 1987 | 1903 | 1509 | Sea | 19917 | 10024 | 1093 |
| MESTERMEUROPEE |  |  |  |  |  |  |  |
| Frumem | ${ }_{3}^{4} \mathbf{4} 5$ | ${ }_{3172}^{4348}$ | ${ }_{2}^{4.087}$ | ${ }^{4,0184}$ | ${ }_{3} 4.114$ | ${ }_{3}^{4.1855}$ | ${ }_{3,125}^{4.35}$ |
| Unflod Krigdorn |  | 1195 | ${ }_{1}^{1202}$ | +1,2055 | ${ }_{1}^{1,336}$ | ${ }^{1,354}$ | ${ }_{\substack{1,369 \\ 1810}}$ |
| Maty | , 1,433 | 1,1858 | ${ }_{1}^{1,304}$ | ${ }^{1,375}$ | $1,140$. | -1,736 | ${ }^{1,8150}$ |
| Seathorten | 125 | 1227 | ${ }^{133}$ | ${ }^{137}$ | 142 | 48 | 143 |
| Batolum | 277 | 292 | 254 |  |  |  |  |
| Smoden | 432 | 404 | 409 | 423 | 438 | 448 | 469 |
| TOTAL WESTERNEUROPE | 12.518 59 | 12,858 | 12.205 | ${ }^{12,393}$ | ${ }^{12.752}$ | ${ }_{10}^{12,87}$ | ${ }^{2} 2.038$ |
| Unhodstateo | 7.45 | 6.750 | 6,52 | 6,023 | 8,799 | 7.017 | 3470 |
| Caneda. | 81 | 780 | 770 | 888 | 802 | 920 | 988 |
| TOTAL NOFTTHAMERMCAM | ${ }_{7}^{7.957}$ | ${ }^{7} 988$ | ${ }_{\text {7 }}^{5}$ | 7889 <br> 88 | 8,016 | 8,017 | 8,170 |
|  |  |  |  |  |  |  |  |
| ${ }^{\text {Leapan}}$ | 7891 100 | 7939 |  | ${ }_{\substack{7,088 \\-08}}$ | Z673 | 7.819 | (8022 |
| Austratio | 310 | 336. | 357 | 360 | 356 | 956 | 388 |
|  | 175 | 196 | 210 | 217 | 236 | 254 | 274 |
| South Koree | 795 | 992 | 1.144 | 1,275 | 1,423 | ${ }^{1589}$ |  |
| Prontmutar malay | ${ }_{148}$ | ${ }_{175}$ | 180 | 190 | 208 | ${ }^{805}$ | $\stackrel{84}{212}$ |
| South Atice | 190 | 220 | 223 | 223 | 228 | 234 | 240 |
| Morico |  |  |  |  |  |  |  |
| Brezan | $\begin{aligned} & 689 \\ & \hline 188 \end{aligned}$ | $\begin{aligned} & 759 \\ & \hline 154 \end{aligned}$ | $\begin{aligned} & 891 \\ & 142 \end{aligned}$ | $\begin{aligned} & 819 \\ & 184 \end{aligned}$ | $\begin{aligned} & 928 \\ & \hline 180 \end{aligned}$ | ${ }_{193}^{993}$ | ${ }^{970}$ |
| Eviominioc | 2495 | 2,534 | $280{ }^{\text {a }}$ | 2.663 | 2745 |  | 2883 |
| WChene | 4.3 | 1.6 | 28 | 22 | . 3.1 | 3.1 | $\underline{1}$ |
| WORIDTOTAL \% Crancs: | $\stackrel{3}{3,157}$ | $34,051$ | $\stackrel{3}{33,282}$ | ${ }^{34} 80$ | 36,004 | ${ }_{14}$ | ${ }^{25889}$ |
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| trame. |  |  |  |  |  |  | 500 |

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A Delco Advanced Susponsion System commands top
performance on the road, and that means top satistaction or your corsisumers.".
At Detco advanced suspensions been with ite
 sequence-assuring an accurate, high -quality burid.
Next is the Delco Automatic Livel Contal System
 varying load. Assures a level ride for smooth vehicte
handling. handing Fride System and you can tre Delco Connpiter Command tornornow. The Deloc Compuyter Command Rido System,
available with autornatic road sensing, detects the type of road suntace being travelad and axfistst for optimum
eptimum ride and handfing over all road surfaces. An intertace is provided to permit driver selection of specific ctiving modes whether its a smoother ride home from the
office or resporssive handing on a winding road. Delco. Office or responsive handing on a winding roai, Dolco. yuifizing hiloth-technology electronics custom dosigned fo Delco advanced suspensions, also inctude total air suspension systems tolet you provlde flex ibibity and value in your product tor today's discriminating consumer qualty suspension systions-on time-at ormpetitiva. North, Dunstablic
( $0582-64264$ ).



Last year Citroen's European sales achieved a nemarkable $17 \%$ increase against a market up only $6 \%$.

In the first 6 months of 1988 sales are
a dramatic 50\% ahead of market growth.
And with new models to come, this strong and consistent growth makes Citroën Europe's most exciting marque.

## CITROËN




# HOW FAR DO YOU WANT TO GO? 



FROME10.995 TOE24.195? THE 9 OO SERIES.


FROME14.895 TOE25.695? THE 9 OOO SERIES.


FROME15.495 TOE26.495? THECD SERIES.

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\text { FOR A TEST DRIVE RING O8OO } 626556 .
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Stuart Marshall casts an expert eye over the cars on display at this year's British Motor Show

## A vintage year for genuine new models

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as too eccentric for anl hnt
enthusienirements by improving


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corrosion restistant. Interior corrosion resistant. Interior
space is unussally generous
for so compact
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the top or its chasi Keen pric.
hag must assure large sales in lag mast assure large sales sin
Britain once supplies match
demand demand
Thare are no completely new
models in Ford's $\mathbf{~} \mathbf{2 8 9 9}$ line up thongh a new Fiesta is due
early next year. But it has
 of ts current range and jatro-
duced nep engines. Advanced
Jean hurn techology has


The Audi vs: 4-wheol drive in the tuxary clase





 tioupal instead or a a convens
should now differential. It
 wins be sesion Power stand andering
options factory will be standard and factory
options will include air condFr.
tioning. Jaguar also goes into 1989
with ony one new model (a
cosmetically altered
cquired a 3 nitre Vas enjine
Mercedes Benz has made the


should heded ingore eftiort to
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Masin Mhain points ones interest on the Nissain stand at NIKC are
the beavifisi 200SX sports $2+2$ - 面息
 RGE
 whee wind be oftered in in foud
versions.

Another of this year's m mportant small/ yedirm nost




 R Rover Group long livaited




Once again Ford ane hapxoving the Sifirate.

Some of the most popular options in the catalogue are being made standard including the sunroof on Sierra L models. And there are many other detail changes; too many to show on this page.

One way or another, nearly every model in the range is affected.

So, whether you're looking for a Sapphire saloon, a Sierra estate, or hatchback, you'll find it's now better equipped than ever. The new Sierras are at Ford dealers now, along with the latest Escorts and Orions.

Why not call in and see thein We're. sure you'll find it's worth your while.


Headight wash/wipho. Optuon

## Sierra standards raised again.



## Profession takes stock of share ownership arguments By Richipet wotios



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 ROSEHAUGH PLC Propertiy Development \& Project Control Divisional Accoumant London W1

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 ACCOUNTANCY APPOINTMENTS

## THESUMMITGROUP PLC

## FINANCIAL CONTROLLER

c $\mathbf{3} 30,000+$ car+share options and other benefits
The Suminit Groutp plc is.a dymainicic and expanding group whose activites encomipass
financial advisory services projec fanances equipiament teasing ganid property investineen and development 80\% of the Company is
 equadly, wititi manasemeint cointrolling the. batioce Since it itiomeption Sumimithas.




 Reporting to thie Vice Chainmain, the Controller will assume total responsibility for treasury fupciopns of the Group. This will :minde designing and implementing. aid managenent as well as liaking with the execcutive directors in the formulation of :
plans, policies and strategies for the $G$ rout Thans, policies and strategies for the Group challenges to tite tramane fimation.
This is a key, high profile posision. It is the flexibibity, and appolingence candidate has .environment of change in a handsion' role. Candidates musit be qualificd accountants
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Peat Marwick McLintock
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## Finance Director

LHD UP TO $225000+$ CAR + SHARE OPION

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## Financial Controller

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INTERNATIONAI BANKING BRANCH ACCOUNTANT Required for a London Branch in ie city, ose
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Group Managing Director FINANGIAL SERVICES c.IRf100,000

Woodchester Investrnentsple is the fastest growing financial services group in
Ireland and is rapidly developing its business interests in the $\mathbb{K} . K$ and Ireland and is rapiclly developing itz business interests in the U.K. and -Foldingss ple hass sihbstantial Interest, has a marketeapitalisation of
R 200 m . Woodchestit has a conctiom. Woodchestrur has a portioilioercicompassing banking, imstalment and. The Group curreemty cmoploys 600 pocople and this figiurecontinues to rise.


The Croup Managing Dipectior will have the following bey tayks - The intogrationofnewacquisitions intothe groupstructure - Thefiurther development of repocting and manitoring processesfor fexisting and new companies)

- Thecoondination and managementitof the activivics of existing companics to optimise theiii performance.
- The development of managrerial talent within the groupsoas to European market.
The person appointed could come froma variety of farckgrounds for example, Manuficturines Banking/Financial Servicos or Distribution. coounting or equivalent qualification, a verifiable track recond The reward growth company and the ability to achicve planned
package is fully negotiablc.





Financial Controller
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* leadership and efficitive
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dynamic team operating in a

Price Waterhouse

## envionment.

envionment.
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benefits wirl reflect the importance of this new role Generoup refocation assistance will also be
avaltable where approptate inciucandidates still career and wither inciucing fill career and solary
detaits quating reference
ICS/ MCS/ 8837 to Perny Stock Executive Selection Division
Price Waterhouse Management Livery House Birmingham B32JB

## European Treasury Operations Manager



A superisisory and consultative
role ona
European scale

| Yourfuture in finance |
| :---: |
| Frod |
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| Siñ |

an equal opportunity employer.

## Director of Finance

Salary circa 530 K + executive car + benefits Cruromoworks Limityd, part of the Consumer Jownuls


 Which will combinue to keep wis At the torationt ofthe




## ${ }^{- \text {Brdgetary }}$ Control


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 Chromoworks Limited Wigman Rood, A spley, Notetinghan WGe 3ja.

$£ 19,500$ + lease car
Ford Crodit a subsidiayy of Ford Motor Company, is one of the world's leading finance companies Our European Sales Operation,
hased at a brand new Brentwood Contral Office, co-oruinatios our business in twelve European coumtries outside Britain and Eermany.

Our aim is to achieve the most efficient financiad and
ational controts in esch of these twatve Eurapeas offices operational controts in each of these walve Eurapean officeas
Adopting a consultative approach, you will analyse, review and report on methads and procedures to enssure established policios are baing obsevved. This will cover a whote range of matars onros simple onice brief being to produce and maintain effective intamai controks.

Aged between 25 and 35 , ideally a graduate quabfired in Accounting/Financial Management you should have some accounting audit experience (1 or 2 yeiris), the drive and infitative to work independenty phess the peopio staks to commmanicats and to travel Europe-wide, although knowiedge of other languages is not vital.

Your positive impact throughout the company could head to further career development, a salary of $c: 19,500$ wili be matched to your experience kevel and bentefis are those you wourd expect from Ford including a leasa car

Plasse wita with fill cursiculum vitas to John Why, Ford
Compar Motor Cradit Company Limited 1 Hubert Road, Brentwood, Essep CM14 40 L

CFOdesignate

## from $\mathbf{8 3 0 , 0 0 0}$ + car \& benefits

 CambriageshireThis moior blue chip company is seeking to strengthen its financial team by the oddifion of o high calibre finance executive who will play aleading role in redefining the strotegy and focus of the business. minded management tram in a large strong business capable of improved performance. The finance executive will need to understand quickly the factors driving the costs and revenues in order to provide prontiobility and
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Mason \& Nurse

## THE LAST OFTHESUMMER CAREER FAIRS

The Queens Hotel, City Square, leeds


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PROSPER Babcock PRe Provincial

## Havs



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 5pm-8pm WENESDAY $26 \%$ OCIOBER 1988
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$\star$ NOPRESSURE $\star \quad \star$ NOOBLGATION $\star \cdots$ NOFORMS $\star$ If you require any further information about
this event contact your nearest "WHITEROSE" office now
$\begin{array}{cc}\text { LEEDS } & \text { BRADFORD } \\ 0532438384 & 0274731666\end{array}, 0742738775: 0482225955$
Accountancy Personnel Placing Accountints fist

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Develop a career with a majormultinational



Financial AccountsManager cex25,000 + fully expensed quality car + bonus




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BRISTOL-MYERS


# GROUP FINANCE DIRECTOR 

| Famborough, Hants | from $540,000+$ car |
| :---: | :---: |
| Wishaw plc is an expencing acquisitive group heading for 520 m turnover and confident. aboit its.fiture: Its recent acquisitions are perforning well and alteady benefitting friom being part of a larger grouping | the Chief Execotive, particalady on further accuisitions, and with the $D$ irectors of the sibididiaries, who have considerable auttonomy in developing and rumiong their bosincesica |
| An experienced finanice person is now sought to strengthen the small group executive. Developtiag the Company's relationships with the City is seen as the key task for this now appointment, which also embraces the usual holding company financial mavagement | expenience, preferably inchiding the engineering and distribation sectors. Demonstrably succeessfal contract with City insitituitions etc. will be highly valued. This is a high profile role with general management iivolvement and outstanding prospects. |
|  |  |

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Executive Selection and Search
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## HEAD OF FINANCE-ITT. SYSTEMS






MANAGEMENT ACCOUNTANT - ITT: SYSTEMS LOMDON
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to $\mathbf{8 2 7 , 5 0 0 +}$ : banking arm of a major Japanese bank which is a leading force in bank benefits

The role will encompass the developmient of the Internal Audit department which will involve working independently from the general operation of the bank and reporting to the Managing Director through the Audit Committee Specific responsibilities will include enhancing existing controls, the establishment of further controls for every activity of the bank and ensuring compliance with these controls
To be considered for this position you will ideally be a qualified accountant, aged 27-35, with experience in the financial services sector, preferably including exposure to capital markets. proven ability to communicate at all levels in a clear, logical and convincing manner.
To apply for this position please write to or telephone Susan Lee, Senior Consultant, Accountancy Division, quoting ref: CG3751.
MANAGEMENT PERSONNEL, 25 City Road, London ECIY 1AA Tel: 012565041 (24 hours)

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Reporting to the Head of Andit, your prime responsibility will be for a range of operational pofitive contribution to the effectiveness and efficiency of the operations. andit and investigation gained ideally withina nvironment. Soind manatement and weil developed presentation skils are esseutial as
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result in an early opportunity to undertake resull in au eary opportruity to undertake
seanior line wnanagement responsibilicies. semior In ade management responsibilities,
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## Financial Controller and Company Secretary

## London WC1

## £32,500 package

Our client is estrategic consultancy concemed with the quality of management in about $E 25 \mathrm{~m}$ in 1989 .

Reporting to the Managing Director, the appointee will develop and manage the inance, complaing and compary secretarial functions principalty in the UK but also in liaison with e Swiss Office and become imolved in the planning and development of the

We seek a young qualified accountant, with experience of computer based .eccounting and management information systems in e proterssionnal organisastion or secrice industry, A fiexible
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team ot our imiovative Swindon base.

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For the enght C 位son we offer a chance to be part of eunique Company with growth prospecis. Salary and benents arrangements will be
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C e20,000 PLUS FUULY EXPENSED CAR AND NACHEM LMMTED are a rapid ANACHEM LIMTED are a rapidly expanding, very
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Financiel and Management accounting
Dally contro of the accounting tunction
Continuing development of our computerised management information systems Applications are Invited from Chartered Accountants systems, and the ablity to manage aind motivate
statt. staft.
Ploase send a comprehensive C.V. together with tor:-
Anarsonnel Otficer
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Group Chief Accountant

## c $£ 28,000$ + car

This is a high profile position based oi the corporate haodquarters of a
f250m communiccations girouip The organisation is enioying exceetional
 Ombinotion of fechnical excellence and dyniamic minanagement. This key manogement rolt will be a major influence on the groupts Inanciol issues including handing a variety- of important relationships



al performance.
pplicants should be experienced in UK reporting, able to
strate a sound record of achievement within a conmercially demonstrate a soond record of ochievement within a commercially

 ActrianB. Edolell

## FINANCE DIRECTOR

Nr Sevenoaks to $£ 35 \mathrm{k}+$ substantial bonus + car
 A finaroce tiocector is sought who will provide comeninencital input
sume
 finances and deta processing furctions. An in intial keg task will he ite dexclopment of pertinent management information Cymaterre: Candidates; preferably aged 35 . 43 shoula be quabificd:
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PACKAGE NEG CE25,000- 230,000
Our client is a major US mulut-mational based in the HOME COUNTIES with entenaive



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${ }^{\text {Intancationar }} 1$ Tet: . $01-580.73377655($ direct $)$
 Accountancy Appointments Europe

(CIRCA E40K

## Financial Director Designate

Wiltshire based
Circa $£ 30,000+$ car

Our cient is an estabisthed and actively expanding US ouned Company which specialises in the
marketing and manufacure of health care products Whth anrual sales of fust under $£ 10$ milition, further growth is plamned in the UK and continental

Initially, the prionity will betoensurethesoundness of existing accounting procedures and to substantially information facilities This will indude the implement tation of new information technology which will
provide an integrated production and accounting provider. The medtum produrction and accountive wifing involve sysfen The medium term objective wing involve

## LLL



Tany, as a senior member of the managementteam Twe ideal candidate will be professionally quabified manufacturing environment Essenvially, you will be
used to operating within tight tinne shedules for group accounting and reporting and should be conversant with the PC based toods available to

A comperitive reward package will match the importance of the role and there are dearly excellent opment opportunities. Please witte with CV to David Dodd quoting
Ref: 17586

## Financial Controller

' $£ 1.7 \mathrm{~m}$ to $£ 3 \mathrm{~m}$ this year, and that's just the beginning'

## c. $\mathbf{~} 22,000$ + bonus + car

Age 26-30






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## Financial Director Designate

Birmingham
Our client is a young, progressive and dynamic plc
involved in the manufacture, distribution and sale involved in the manufacture, distribution and sale highly acquisitive and has recently purchased a rofitable $£ 15 \mathrm{~m}$ tumover company-
This new subsidiary requires a Financial Director Designate who will be capable of implementing a
new financial system, building a new finance ream and should be able to make significant commercial contributions to the company as part of a small burt aggressive malagememt teane and control change in suimulating envirorment. Candidates should be Chartered Accountants, comprehensive curriculum vitae, at Minchael Page Fandidates should be Chartered Accountants,
probably aged between $26-33$ who have, Bennetts Court, 6 Bennetts Hill,

## Michael Page Finance


Financial CONSULTING \& SOFTWARE MARKETING

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| highly successful international operstion | Stersstewartica., |
| and carries an atractive remuneration packare. | 37 Bedford Square, tondon WC1E 3EG. |

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 Mranco rower
 Lonterpise House, 12 St Paxits Street Also at:Manchester and Everpool ASB RECRUIMENI LTD ADDNO of ASB Baty

## Financial Analyst

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Our Client, Clarke Hooper plc is one of the largest companies within the marketing services industry in te UK. Since going public, two yearap ago, they have shown true
 every subsequent year. They have amibitions plans for furrtier expansion ovierseas and
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 acquistions and statistical analysis reportson the internal performinince of the Group as a
 acountancy or banking/management qualification of equivalent status, combined with a Gooc comemumication skills and
Interested candidates who. mèet thise critceria showld scond a full cirrioulum vitae


Spicers Executive Selection





## Finance Director

## South Bucks

circa $£ 40,000+$ car

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## Financial Management in International Oil and Gas

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 schene, life assurance, BUPA and other bret
company benefis. Relocation assistance will be considered
 development of a teaco of six staff.
 Michael Page Finance


$\sin ^{2}$
 LondonvelR4AP1

## Avon <br> INVESTIGATIONS ACCOUNTANT <br> c 225,000 Package + Car <br>  Report <br> Reporting to the Finance Director this senior management position holds responsibility for a wide variety of finance related tasks including. <br> * Analytical review of operations to ideniiny opportunities for increasing return on sales and return <br> * Initiating and noonitoring plans to improve Branch profitability and potential <br> *. Evaluation and investigation of potential acquisitions. \& Preparation of capital applications for major projects. <br> Candidates should be quidifified accountants (ACMMAACCA/ACA) with an above average commercial aptitude who can demonsifate the ability to operate proactively and think btrategically in a fast movin aptitude who can demonstrate the ability to operate proactively and think strategically in a fast moving environment. Equally important are strong communication skills as there will be considerable liaison with operational personnel both at Board and Branch level. <br> In addition to an excellent remumeration package, which inclides a profit related bonus, relocation expenses will be met in appropriate circumstances.  <br> Damieds <br> Dartnership <br>  <br>  <br> PROFESSIONAL RECRUITMENT

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FROili 6 PM
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Whatever your background, you can be assured of a warm welcome at our Xpert Accountancy Roadshow.
This is an excliting opportunity to come ailse in the Accountancy business, and dlecuss your career expectations.
you are unable to aftend this open evening, you can stll! talk to the Xperts on
TELEPHONE 018289919
XPERT ACCOUNTANCY
201 VICTORIA STREET LONDON

## Finance Director

( $227 \mathrm{~K}+\mathrm{Car} 1$ TSouth Midlands

The construction divison of a large ando successsful hodiding compary wirhes t to recurititang Framounotion Trector following intemal Promandeod rupidy ins recensty years and the dhision carrenty has amploveres of 565 m with 600 Manaephe Diniector and as a managne Director and as a meifice to the sue sucaess the roke is conimuling expansion or the operawith involement in monitiong tue
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Specific responsibilities will nckude: * monitoring the financial performance of a number of * managing a property company * veiting development appraisals *assessing risk capital recuiro-
ments for new vartures Hasson with financial and legal instifutions

- infereloping management Ideally aged 30 Ideally aged $30-45$,youshould ackground in the construction industry and a hieh level of

Trise drectly with a wide range
of peopte wil be a key element of people win be a.key element multi-site operations and the exiblitity to focus on detriled an strategic developments are aso important requirements. ument salary and quoting eference number MCS/8835 to Executive Selection Division rice Waterhouse ver House Consultant Lvery Edmund Street
Birmingham $B 321 B$

Price Waterhouse

An unqualified success with unlimited potential CORPORATE EINANCE EXECUTIVE Mayfatr To §28K + Car
Succeas ks relative. What satisfies one business, may stmply whet the appetite of another. Where some
entrepremeurs become happy with their lot, others are far fom contenit In this context of ambitton and commitroent this prestiglous clients search for expansion can be fully
apprectated. For having established UK dominance in a thriving retail sector, thelr reacton has been fresh
 ambition. Your briel will be anything but routine thvolving key project work surrounding the


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West End
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CIN Management Limited is a wholly owned subsidiary of the Britits
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A newly or nearly qualified accountant, you will form part of a small functions for the Schemes' subsidiary companies, including tax planning. In adaition you would also be involved in monitoring inan investmentenvironment and using personal computersysten would bedesirablebutisnotessential. You must becappibleof quick assimilating complex situations and of working to deadlines unde Attractive depending on age and experience, plus 29 days' holidey entittemen and a home to office travel aliowance.

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salary to:
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## Group

## Financial Controller

London W11
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Blenhoim Exdubitions Group PLC has rapidly established itself as ste leading independent exhibition organises in both the UK and
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organic crowth and is lingly orgaric growth and is lapgedy attributable to tho group's young high calib.
As a resull of this expansion, the group is
looking for a dynamic and nenergetic Groupp
 Financial Controller who will
key member of the UK board.
Reporting to the Group Finances Director, your
will be directly responsible for group report ing frnancial planingnstreasury maragethe group. Ideally you will be aged 28 to 35 , a gradioate chartered acrountant with mulltnational reporting experienoes possess sound
commercial judgenent and be able to deman cormmercial judgement and be able to demo
strate significant career progress to date. This new role will appeeal to candidates This new role will appeal to candidates who
want to work for a fast moving group, in a cose-knit busy enviromment, where a a handson approach 'is essential. it offers a siganficant opportunity for the ideal candidate
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The successful condid ate will be wiving it a scothisticate complex and high profile PIC with a wide range efintiftitional growth orientated pusinesses, that ofte excllen. chater prospects.

Suitable candidates, male or female, shouild be fully qualified accountants ideally aged in their eariy/mid twenties. They an a major or medium sized accountimg film and shoond hive enoughi flair to work with limited supervision.
An attractive salary is offered anif, in addition, ourr beineffts If eassociater with a large blue chup group.
inctuding chatrenge appeais to your please send your CV Trusthouse Forte PLC; 166 High Hollorn, London WCIV $6 I T$


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A majior challenge for a systerms accountant with Europes laiges $A$ part of our laxge systens developinent procram we ere: regions which have their own hardware This is an opportunity for' ambitious accountant with systens expence move inio a tean You will be woiking dosely, with tie accountants in the regions
 seectedreuions be a confidert and dearic comminicatori hiave solic aspectito of systersm accou unting. accounting sjstems but are ready to take on more responsibitity send your Cx to Susan Jones, Accounting Systems Project Manager
Pudertial Property Serviees $15-27$ Gee Street LOndon ECTV $3 R U$.

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## I NTERNATIONAL ACCOUNTANT

## Paris-based

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PUBLICISINTERNATIONAL

| EXCAVATORS |
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Thursday October 201988


Dutch state stake in Fokker group to rise to $\mathbf{4 0 \%}$

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| Boelkow-Bloehm (MABB) of WestGermany, with whom Fokker |  |
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| Schroders participates in the |  |
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## Nobel restructures to

 increase capital base
 Cannegie, reveaied plans yester
day to reorganise his empire an





 Industries need to imcrease the
capitral base eand exphene in
consumer goods, aldesives conssumer goods, adhesives and
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## The Imtec Group ple

Restructuring and Management Buy-in of a USM company

Organised and backed by


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FINANCIAL TMES THURSDAY OCTOBER 20 : 1988

## INTERNATIONAL COMPANIES AND FINANGE




Huhtamaki shows modest rise By Oll Virtanen in Helsinkl HUETAMAKI, the FFnnish
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during the same period this
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The confectionery division,
 of the group net sales, greww by
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The packaging divisiop




All of these Securities have been sold. This anrouncement appears as a matter of record only.

## \$86,250,000

## Omnicom Group Inc.

7\% Convertible Subordinated Debentures Due 2013

Interest payable April 1 and October 1



MORGAN STANLEY \& CO.
Incorporated
October 17, 1988


The Disectors of the above fund have declared the
following interim dividend per share for the financia period ended 30 th September, 1988, payable on oth October, 1988 in respect of shares in issue o (
. 0.3060 per share against coupon No. 9. Shareholders should send their coupons to 772, 1012 VT, Amsterdam.

EBC Tirust Company (Jersey) Limited Dated: 20th October, 1988.


Korea Electric Power Corporation U.S.S50,000,000



## Saab makes strong recovery

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3M stages
further
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growth

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US. \$125,000,000


Floating Rate Subbordinated Capital Notes Due 1997 Interesast Period $\because \because \quad$ 10th May 1988 . Intangst Amount per
US. 850,000 Note du 16th November 1988 US. $52,179.34$ Creitit Suasse First Boston Limited


## Bankers Trust increases third-quarter earnings



## Manufacturers Hanover ahead



Strong performance by AMR
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## Uranium sanctions hit Gencor

by Jmm Jonos in Johannesbur


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By Anatole Kilits
in New York







Amax in $\$ 118 \mathrm{~m}$ deal By Koinneth Gooding,
Mining Correspondent AMAX, the US netural
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 latest purchase Amax has
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COMPUTER GROUPS DISCUSS SINGLE 'OPEN' STANDARD

## Move to resolve software conflict

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Apple and Microsoft
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19th October, 1988


KOBORI JUKEN CO., LTD.

U.S. $\$ 100,000,000$

5 per cent. Guaranteed Notes due 1992
with
Warrants
to subscribe for shares of common stock of Kobori Juken Co., Ltd. The Notes will be unconditionally and itrevocably guaranteed by

The Fuji Bank, Limited
Kavue Price 100 per cent.

Yamaichi International (Europe) Limited
Daiwa Europe Linited
Fuji International Finance Limited

ANZ Merchant Bank Linited Banque Paribas Capital Markets Limited

Baring Brothers \& Co., Limited
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## Ref

 have already discovered how to receive regular, impartial, expert advice on their money. ABSOLUTELY FREE.Over the past few years; a new breed of headed up by the highly respected Peter private investor has emerged. You work Gartland. We gave them the full backing of hard for your money, and you expect your money to work hard for you. Your perspective is business and private life. You are motivated by capital growth, security and tax efficiency. You seek the best professional information and advice in the management of your money. But you're not always sure where to ge would be. would be.
We at the Financial this. But how could we put our resources at your disposal? Provide the authoritative news, information and guidance you need to make more effective investment decisions?
We assembled one of the personal

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 We then asked them to write the monthly Write the monthly
magazine you want, to give you the information and advice you need in clear, factual language. "Plain English, but elegantly written," we said. Finally, we decided hat if you need that Tormation, wed provide , TOTALLYFREE, ever onth.
The International A unique publication. Don't miss out on the opportunity to have world class, world-wise, worldwide investmentinformation delivered free to you every month. Just complete the coupon below, and ent the exciting world of Don't miss out.

INTERNATIONAL COMPANIES AND FINANCE

## Panel moves on Smith New Court

By Mikil Talit in London

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Groupe AG expects earnings to advance


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I $_{\text {ost }}$ wise investors hold from 10 to $15 \%$ of their invest ment portfolio in gold. They know that gold can anchor their portfolio, as history has proven that gold is the ultimate store of value. But, when you-buy gold, you also want the assurance that you can trade it discretely for cash on demand coin, the Gold Maple Leaf can meet this demand. Each Gold coin, the Gold Maple Leaf can meet this demand. Each Gold at its face value. Independent tests have even shown that
the Royal Canadian Mint gives a little gold away to guarantee each coin's minimum weight. Because of the large numbers sold, its unquestioned reputation, and the government guaran tee of weight and purity control, the Gold Maple Leaf is now a standard by which other gold products are measured. When you buy Gold Maple Leaf coins, you can he sure that you can easily and discretely obtain cash for them wher assay usually required with other forms of gold that do no
enjoy universal recognition-Be sure to weight the adyantages of the Gold Maple Leaf -aH of whic add up to make it, with over 11 million ounces sold, the best. selling investament coim in the wo today-And, just maybe worth-i
even more to you than its weight even mia


The Gold Maple Leaf. The world's gold coin standard:

FANACLAAL TIMES THURSDAY OCROBER 201988
INTERNATIONAL COMPANIES AND FINANCE Bond Corp debts swell to A\$7bn

## INTL. APPOINTMENTS MGM/UA appoints chief executive

| MGM/UA COMMUNCATIONS, group, has appotnted Mrr Jeffrey Barkakow as chairman, | Mr Phillips will be reppaced |
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## INTERNATIONAL CAPITAL MARKETS Euroyen issue hogs the limelight

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## Portugal to. issue $£ 100 \mathrm{~m}$ bulldog

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History lesson for lenders and defaulters
Stephen Fidler draws parallels between a debt crisis in the 1930s and one of today


## US exchanges introduce circuit breakers

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Malaysia drops HK bank from housing bonds MALAYSIA has dropped he
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LOMDOPN MAEKKIT STATISTICS



Order levels show encouraging upward trend

## Lower tax lifts Hawker earnings



## Thorn EMI Australian deal

 By Clare PearsonTHORN EMM, electronic company, yesterday annoumces ralian operations this wee ing fittings company for about
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## Heine reduces Lonrho stake

## By Ray Bashtord

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 raises stake in Avdel By Nikel Tait US-BASED Bainer Indusflese
has acquired a tarther 50000 shares in Avdel; the former mian Industries engineer Tro months ago, Banner


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## $\mathbf{1}+$ Ford = ©



First Technology plc is proud to announce that its Automotive Electronics subsidiary First Inertia Switch Ltd. has just won the prestigious 01 supplier award for Europe from Ford to add to it's 01 for North America. A unique double tribute to our technology and quality from one of the worlds most successful and discerning carmakers.
"First Technology - A company who are doing well both here and there".


Fleet Mill, Minley Road, Fleet, Hampshire GU13 8RB Telephone: 0252-622-100. Contact: Dr. Fred Westlake (Chairman)

## S\&N quotes Mecca launches teatime raid

 MMC in its submission to the OFTsy Lsa Wood scorvisi min nime







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By Pbutp Coggan


## Raine extends Ruberoid offer

By Nadd Talk


## FALKLAND

ISLANDS

The Financial Times proposes to pablish a Survey on the above on THE NOVEMBER 1988

For a full editorial synopsis and advertiserment details. please contact NIGET BICENGLL:
ön 01-248-8000 ext 3447


FINANCLALTMMES





IN BRIEF
TMTRC GRODP: Proposed
















FT UNIT TRUST INFORMATION SERVICE


FINANCIAL TIMES THURSDA OCTOBER 201989
FI UNIT TRUST INFORMATION SERVICE


LONDON SHARE SERVICE


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| FOREIGN EXCHANGES |
| Dollar stays in narrow range |}





MONEY MARKETS

## Steadier tone






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## FINANCIAL FUTURES

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## BUSINESS LAW:

## Spycatcher: lessons for everyone

## By A.H.Hermann, Legal Correspondent



## LONDON STOCK EXCHANGE



Gas flame reduced by MMC






## Special features enliven nervous trade



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## TRADING. VOLUNIE IN MAAJOR STOCKS





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## Copper and zinc scale fresh peaks

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## Peruvian miners' strike spreading slowly

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#### Abstract

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High price seen hitting aluminium demand By Kerneth Gooding
ALUMTNIUMS competitive
position agzinst motither
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High-tech breeders strike it rich in ram market
Chris Sherwell explains why fecords are being










Rain poses coffee problems for Nicaragua



## Canada faces

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## america

## Dow moves into decline after spirited opening


asia pacific

## Prospect of lower interest rates turns Nikkei round

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Tokyo stocks dominate top performing sectors






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